

NATIONAL JUDICIAL ACADEMY

P-1065: East Zone-1 Regional Conference on Enhancing Excellence of the Judicial Institutions:
Challenges & Opportunities
16th – 17th December, 2017

Programme Coordinator : Dr. Amit Mehrotra & Mr. Shivaraj S. Huchhanavar, Faculty
National Judicial Academy, India

No. of participants : 96

No. of forms received : 79

I. OVERALL				
PROPOSITIONS	To a great extent	To some extent	Not at all	Remarks
a. The objective of the Program was clear to me	79.75	20.25	-	-
b. The subject matter of the program is useful and relevant to my work	84.62	15.38	-	-
c. Overall, I got benefited from attending this program	87.34	12.66	-	-
d. I will use the new learning, skills, ideas and knowledge in my work	83.33	16.67	-	-
e. Adequate time and opportunity was provided to participants to share experiences	74.36	25.64	-	-
II. KNOWLEDGE				
PROPOSITIONS	To a great extent	To some extent	Not at all	Remarks
The program provided knowledge (or provided links / references to knowledge) which is:				
a. Useful to my work	78.26	21.74	-	-
b. Comprehensive (relevant case laws, national laws, leading text / articles / comments by jurists)	71.62	28.38	-	-
c. Up to date	81.16	18.84	-	-

d. Related to Constitutional Vision of Justice	77.03	22.97	-	-
e. Related to International Legal Norms	50.72	46.38	2.90	-
III. STRUCTURE OF THE PROGRAM				
PROPOSITIONS	Good	Satisfactory	Unsatisfactory	Remarks
a. The structure and sequence of the program was logical	82.67	17.33	-	-
b. The program was an adequate combination of the following methodologies viz.				
(i) Group discussion cleared many doubts	52.94	42.65	4.41	-
(ii) Interactive sessions were fruitful	61.64	36.99	1.37	-
(iii) Audio Visual Aids were beneficial	68.00	29.33	2.67	-
<i>(To be modified as per the sessions planned)</i>				
IV SESSIONS WISE VETTING				
Parameters				
Session	Discussions in individual sessions were effectively organized		The Session theme was adequately addressed by the Resource Persons	
	Effective and Useful	Satisfactory	Effective and useful	satisfactory
1	81.58	18.42	93.22	6.78
2	88.16	11.84	93.22	6.78
3	89.47	10.53	91.53	8.47
4	82.89	17.11	81.36	18.64
5	86.84	13.16	88.14	11.86
6	86.49	13.51	84.21	15.79
V. PROGRAM MATERIALS				
PROPOSITIONS	To a great extent	To some extent	Not at all	Remarks
a. The Program material is useful and relevant	92.00	8.00	-	-
b. The content was updated. It reflected recent	82.43	17.57	-	-

case laws/ current thinking/ research/ policy in the discussed area				
c. The content was organized and easy to follow	88.00	12.00	-	-

VIII. GENERAL SUGGESTIONS

a. Three most important learning achievements of this Programme	<ol style="list-style-type: none"> 1. Session 1: Constitutional Vision of Justice; 2. Session 5: Access to Justice: Information and Communication Technology in Courts; 3. Session 6: Access to Justice: Court and Case Management. 2. Court and Case Management; Enhancement of judicial skill; Well behavior in court rooms and with court staff. 3. Case Management, CIS system and NDJG, Role of electronic evidence. 4. 1. Case Management; 2. Court Management; 3. Also judicial behavior. 5. Rendering justice with constitutional vision. 6. 1. Case and court management; 2. Social context in judging; 3. Building synergies between High Court and Supreme Court. 7. Participant did not comment. 8. Participant did not comment. 9. Case Management and Court Management, professional as judge. 10. Use of technology for court management. 11. Participant did not comment. 12. 1. Enhancing excellence in expedition's disposal without compromising on the quality aspect. 2. Overall court management is necessary for efficacious and quick disposal. 3. To learn best practices to achieve the target. 13. Participant did not comment. 14. 1. Emerging trends in e-courts; 2. Court Management; 3. High Court & District judges synergy. 15. Court and case management; Elements of judicial behavior; Access to justice: Information & Communication. 16. Knowing best practices of different states, case and court management. 17. Case Management usefulness of – Information and Communication technology; Understanding the view of Hon'ble judges of the High Court. 18. Participant did not comment. 19. 1. Enhancing computer knowledge; 2. Enhancing excellence; 3. Quality not quantitative work. 20. Court management; Access to justice; Social content. 21. 1. Motivated for paper-less work; 2. Interacted with other judges and knew other states point of view. 3. Personality development with stress management.
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	<p>22. 1. Paper-less work; 2. Interaction with other states judges; 3. Time management.</p> <p>23. Paper less work.</p> <p>24. Regarding information & communication technology in courts.</p> <p>25. Information & communication technology in courts.</p> <p>26. Court Management, Digitally, Practical application of constitution.</p> <p>27. Regarding case flow management; Regarding the paperless courts which is a new experience.</p> <p>28. Each and every session was most important and useful.</p> <p>29. Participant did not comment.</p> <p>30. 1. Court Management; 2. More acquainted with NJDG.</p> <p>31. Nil</p> <p>32. Participant did not comment.</p> <p>33. 1. Changed my vision about constitutional provisions; 2. Enhanced our energy to work for poor litigants; 3. Motivated for speedy disposal.</p> <p>34. Court management enhancing judicial institution.</p> <p>35. 1. Use of ICT in courts; 2. Ethics and neutrality in judiciary; 3. Role of High Courts in dealing with the subordinate judiciary.</p> <p>36. 1. Session 3: Elements of Judicial Behaviour: Ethics, Neutrality and Professionalism; 2. Session 5: Access to Justice: Information and Communication Technology in Courts; 3. Session 6: Access to Justice: Court and Case Management- The above topics discussed were most important learning achievements.</p> <p>37. Discussion on different topics such as access to justice delivery system and enhancing excellence.</p> <p>38. Dissemination of information as to how ICT can help in reducing the arrears of cases.</p> <p>39. 1. Gained knowledgeable about court management in case management; 2. To do judicial work effectively; 3. To dispose-off cases promptly.</p> <p>40. Participant did not comment.</p> <p>41. 1. Constitutional vision of justice; 2. Ethics, Neutrality & professionalism; 3. ICT in courts.</p> <p>42. 1. Constitutional vision of justice; 2. Communication technology in courts; 3. Access to justice & case management.</p> <p>43. 1. Constitutional vision of justice; 2. Access to justice, ICT in court; 3. Access to justice court & case management.</p> <p>44. 1. This was a good programme to learn about judicial ethics; 2. About ICT; 3. Learned about court and case management.</p>
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	<p>45. 1. For improvement in case and court management; 2. Role of ICT in court; 3. Social contest judging, ethics.</p> <p>46. 1. Learnt judicial skill to dispose off the cases; 2. Behaviour of judges; 3. Constitutional aspect of adjudicatory functions.</p> <p>47. Court Management, computerization in courts.</p> <p>48. Docket Management.</p> <p>49. 1. Court Management; 2. Constitutional vision of justice; 3. Use of ICT in courts.</p> <p>50. Better control over board, use of ICT court management. Time management. Work flow management.</p> <p>51. 1. Constitutional mandating; 2. Know more about ICT; 3. Court Management.</p> <p>52. 1. How to think outside from the context; 2. How to balance behavior in court; 3. How to optimum use of ICT.</p> <p>53. 1. How to think outside the context; 2. How to balance behavior in court; 3. How to use ICT.</p> <p>54. 1. Subordinate judiciary & High Court: Their duties & role; 2. Fundamental duty & right; 3. Procedural law and its implementation.</p> <p>55. Speech of Hon'ble Justice Dr. B.S. Chauhan Sir; Interpretation of legal provisions of evidence act.</p> <p>56. 1. Constitutional vision of justice; 2. Elements of judicial behavior; 3. Court & case management.</p> <p>57. Knowledge outlook are broadened.</p> <p>58. 1. Use of constitutional spirit in day to day proceedings; 2. Use of technology in case proceedings; 3. Management of cases for speedy & effective adjudication.</p> <p>59. Knowledge of ICT; Constitutional vision of justice; Courts and case management.</p> <p>60. 1. Not to compromise with the quality of judgments; 2. Court and case management; 3. Use of electronic media in court trails.</p> <p>61. Knowledge of ICT; Court management & case management; On building synergies with different state.</p> <p>62. Constitutional vision toward subordinate courts, analysis and consideration of fact, court management.</p> <p>63. 1. Judges duty is to uphold faith of people in judiciary; 2. Try to do best with limited source also; 3. ICT</p> <p>64. 1. To write two good judgments each month; 2. That judging is not genetic, the skills have to be enhanced by us. 3. To work on the quality and not only on disposal.</p> <p>65. Session 1: Constitutional Vision of Justice; Session 2: High Court and District Judiciary: Building Synergies; Session 6: Access to Justice: Court and Case Management.</p>
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	<p>66. Session 1: Constitutional Vision of Justice; Session 3: Elements of Judicial Behaviour: Ethics, Neutrality and Professionalism; Session 6: Access to Justice: Court and Case Management.</p> <p>67. Vision of connecting information technologies case and board management. The learning through interactive session.</p> <p>68. Being a newly appointed judge learned and got enriching and inspiring thoughts on different subjects. Also, learned different tactics of court management.</p> <p>69. 1. Effective and useful topic to discuss concerns of subordinate court at states; 2. Opportunities to listen the experienced dignitaries. 3. Open interactive session for judges.</p> <p>70. Case management techniques; How to deal with witnesses & advocates; How to resolve interim application quickly.</p> <p>71. Session 2: High Court and District Judiciary: Building Synergies- because it reduced your fear related to ACR as well as Hon'ble High Court.</p> <p>72. 1. Interaction with judicial officers of other states; 2. Updated knowledge; 3. New dimension of ICT.</p> <p>73. Session 2: High Court and District Judiciary: Building Synergies; Session 6: Access to Justice: Court and Case Management.</p> <p>74. Participant did not comment.</p> <p>75. Learnt about constitutional law & procedural laws.</p> <p>76. Participant did not comment.</p> <p>77. Participant did not comment.</p> <p>78. Participant did not comment.</p> <p>79. 1. Constitutional vision of justice; 2. Access to justice; 3. Discussion between participants and the speakers.</p>
<p>b. Which part of the Programme did you find most useful and why</p>	<p>1. Above three because it is useful for our judicial work.</p> <p>2. All parts of programme are useful.</p> <p>3. Session 5: Access to Justice: Information and Communication Technology in Courts; Session 6: Access to Justice: Court and Case Management- as the session dealt with day to day functioning of the court.</p> <p>4. All the programme are useful.</p> <p>5. Constitutional vision of justice. Which taught us how there should be consistency in judgement with constitutional benchmark.</p> <p>6. All the sessions were useful.</p> <p>7. Participant did not comment.</p> <p>8. Participant did not comment.</p> <p>9. Over all, every topic was useful for us.</p> <p>10. Paper less e-courts.</p> <p>11. Participant did not comment.</p>

	<p>12. All most all the programmes were useful and has benefited us.</p> <p>13. Participant did not comment.</p> <p>14. Sessions by Dr. Justice Muralidhar and Justice B.S. Chauhan.</p> <p>15. Access to justice management.</p> <p>16. Access to Justice.</p> <p>17. Usefulness of communication technology advancement it is the future of courts.</p> <p>18. Participant did not comment.</p> <p>19. Last session because more productive session.</p> <p>20. Session 2: High Court and District Judiciary: Building Synergies; Session 3: Elements of Judicial Behaviour: Ethics, Neutrality and Professionalism; Session 4: Social Context Judging as a Controlling Element in Statutory Interpretation and Exercise of discretion; Session 5: Access to Justice: Information and Communication Technology in Courts and Session 6: Access to Justice: Court and Case Management.</p> <p>21. All part of programme & lectures fruitful for judicial work.</p> <p>22. All parts of the programme was useful.</p> <p>23. All sessions were very effective and useful.</p> <p>24. All sessions were very effective and useful.</p> <p>25. Every session were very useful.</p> <p>26. All</p> <p>27. All lectures by all Hon'ble Judges.</p> <p>28. Access to justice. Court & Case Management.</p> <p>29. Participant did not comment.</p> <p>30. Court and case management.</p> <p>31. Nil</p> <p>32. Participant did not comment.</p> <p>33. About the court management and case management because it is very well explained to us by our resource persons.</p> <p>34. Constitutional vision of justice.</p> <p>35. Session 5: Access to Justice: Information and Communication Technology in Courts- As now a days ICT is more important to deal with the cases more effectively and efficiently.</p> <p>36. 1. Session 3: Elements of Judicial Behaviour: Ethics, Neutrality and Professionalism; 2. Session 5: Access to Justice: Information and Communication Technology in Courts; 3. Session 6: Access to Justice: Court and Case Management- The above topics discussed were most important learning achievements.</p> <p>37. All the sessions of the programme.</p> <p>38. Deliberations on all the relevant topics.</p> <p>39. Discussions by Justice Dr. Muralidhar.</p>
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	<p>40. Deliberation and experience sharing by Hon'ble Justice T.B. Radhakrishnan, Hon'ble Justice (Retd.) B.S. Chauhan and Hon'ble Dr. S. Muralidhar- were most useful.</p> <p>41. Hon'ble Justice Dr. B.S. Chauhan- "<i>Maiya Meri main nahi Makhan Khayo</i>".</p> <p>42. Speech of Dr. B.S. Chauhan – because of Great interpretation of law by bhajan- "<i>Maiya Mori Main nahi Makhan Khayo</i>".</p> <p>43. Each and every programme is useful.</p> <p>44. Session of Hon'ble Justice B.S. Chauhan was most useful as it discussed basics of judging.</p> <p>45. 1. High Court and District judiciary building synergies; 2. Access to justice: Court and Case management.</p> <p>46. All the sessions has useful and the same is capable enough to exchange the excellence of the judicial institution.</p> <p>47. Interactive session.</p> <p>48. Interactive sessions related daily affairs of the court.</p> <p>49. Court management. It enlightens me on the point of dealing with the staff of the court. The lawyers and the litigant. It also enlightened me for respect to the witnesses and accused.</p> <p>50. ICT part was most important and useful as it will be very useful for daily working.</p> <p>51. Constitutional Mandate. Know more about ICT. Court Management.</p> <p>52. Session 5: Access to Justice: Information and Communication Technology in Courts; Session 6: Access to Justice: Court and Case Management – because I am techno crazy.</p> <p>53. Session 5: Access to Justice: Information and Communication Technology in Courts; Session 6: Access to Justice: Court and Case Management.</p> <p>54. Role of judicial officers in justice delivery system.</p> <p>55. With the help of Bhajan i.e. "<i>Maiya Mori Main Nahi Makhan Khayo</i>" (Easily understanding mode of law).</p> <p>56. Court & Case Management and elements of judicial behavior because it is very useful in our daily court working.</p> <p>57. All the sessions taken by Justice Dr. B.S. Chauhan.</p> <p>58. Overall programme was very beneficial and enriching. Naming any particular programme would amount to doing injustice to others.</p> <p>59. The programme is good in general but the lecture of Hon'ble Justice Dr. B.S. Chauhan was most useful because in that session the subordinate court can also use the power vested in constitution.</p> <p>60. Address by Justice Dr. B.S. Chauhan on elements of judicial behavior & address by Justice Dr. S. Muralidhar on ICT.</p> <p>61. The programme was good in general but I found Dr. S. Muralidhar session's most enriching for his approach towards ICT & achieving paperless court vision along with AI in courts as a future vision.</p> <p>62. Court management and constitutional vision.</p>
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	<p>63. Session 5: Access to Justice: Information and Communication Technology in Courts- enlighten us to encourage as how to use available ICTs tools for speedy and effective work.</p> <p>64. Address of Hon’ble Justice B.S. Chouhan. It was an eye opener. I felt that a lot is expected and I have to work harder to meet the expectations.</p> <p>65. Session 3: Elements of Judicial Behaviour: Ethics, Neutrality and Professionalism.</p> <p>66. Session 3: Elements of Judicial Behaviour: Ethics, Neutrality and Professionalism.</p> <p>67. The case management and court management part as a newly appointed court judge I found most relevant.</p> <p>68. Each and every part of the one & half day conference was fruitful and effective. Most importantly the different techniques and ways I learned to deal with backlog and case management and also overall management of the board.</p> <p>69. All sessions were well scheduled, which is surely very helpful & effective to the subordinate courts and to the judicial officers.</p> <p>70. Session 6: Access to Justice: Court and Case Management- because we learn same good techniques of court management.</p> <p>71. Session 2: High Court and District Judiciary: Building Synergies- as well as Session 6: Access to Justice: Court and Case Management- because these sessions boosted my inner power.</p> <p>72. Session 5: Access to Justice: Information and Communication Technology in Courts; Session 6: Access to Justice: Court and Case Management.</p> <p>73. Session 5: Access to Justice: Information and Communication Technology in Courts; Session 6: Access to Justice: Court and Case Management- is useful for me.</p> <p>74. Session 5: Access to Justice: Information and Communication Technology in Courts; Session 6: Access to Justice: Court and Case Management-as these sessions will help me in court and case management.</p> <p>75. First part.</p> <p>76. Every programme has been very useful which provides me more practical knowledge.</p> <p>77. Participant did not comment.</p> <p>78. Participant did not comment.</p> <p>79. Constitutional vision of justice.</p>
<p>c. Which part of the Programme did you find least useful and why</p>	<p>1. None.</p> <p>2. None.</p> <p>3. Participant did not comment.</p> <p>4. Participant did not comment.</p> <p>5. None.</p> <p>6. Nothing.</p> <p>7. Participant did not comment.</p>

8. Participant did not comment.
9. Participant did not comment.
10. Participant did not comment.
11. Participant did not comment.
12. Everything was useful as all the topics included are required for enhancing judicial excellence.
13. Participant did not comment.
14. Participant did not comment.
15. Participant did not comment.
16. Participant did not comment.
17. Nil
18. Participant did not comment.
19. Nil
20. None.
21. None.
22. None.
23. Participant did not comment.
24. Participant did not comment.
25. Participant did not comment.
26. None
27. Participant did not comment.
28. Participant did not comment.
29. Participant did not comment.
30. Participant did not comment.
31. Nil
32. Participant did not comment.
33. All topics were useful.
34. Nil
35. Nil
36. **Session 2: High Court and District Judiciary: Building Synergies.**
37. Nil
38. Participant did not comment.
39. No
40. Participant did not comment.

41. None.
42. Participant did not comment.
43. Every programme is highly useful.
44. None
45. NA.
46. None
47. None
48. Interactive sessions related daily affairs of the court.
49. None. All the parts of the programme is very useful.
50. None.
51. All the parts are useful.
52. None.
53. No.
54. NA.
55. Nil
56. Participant did not comment.
57. NA
58. Participant did not comment.
59. None of the session.
60. None.
61. I found all the programmes useful and it is only improper to actually find out the least useful programme as all were almost equally enriching.
62. None.
63. None.
64. None.
65. None.
66. No one.
67. None
68. Participant did not comment.
69. None, because each session was useful for judicial officer in somehow, resource person was to the topic which was to be dealt.
70. All parts of programme are useful.
71. **Session 5:** Access to Justice: Information and Communication Technology in Courts- because this is not fully virus protects as well as against human health due to eyes problem.

	<p>72. All are equally useful.</p> <p>73. Session 5: Access to Justice: Information and Communication Technology in Courts- because this useful for witness within time limit.</p> <p>74. Participant did not comment.</p> <p>75. Participant did not comment.</p> <p>76. Participant did not comment.</p> <p>77. Participant did not comment.</p> <p>78. Participant did not comment.</p> <p>79. None.</p>
<p>d. Kindly make any suggestions you may have on how NJA may serve you better and make its programmes more effective</p>	<ol style="list-style-type: none"> 1. Participant did not comment. 2. Participant did not comment. 3. Participant did not comment. 4. It would be better if NJA would provide accommodation to the family members of lady participants who have small baby. 5. More such conferences should be arranged for enhancing the knowledge of young judiciary. 6. Everything was excellent I don't have any further suggestion to add. 7. Participant did not comment. 8. Participant did not comment. 9. Participant did not comment. 10. Participant did not comment. 11. Participant did not comment. 12. To organize such kind of conferences at regular interval. It should be more interactive and problem focused. 13. Participant did not comment. 14. Participant did not comment. 15. Participant did not comment. 16. Participant did not comment. 17. To prepare minutes or CDs of session to be circulated to all the officers of State. 18. Participant did not comment. 19. Kindly prepare minutes of programme & circulate to all participants. 20. These type of conferences should be organized in recent future to exchange the thoughts. 21. This type of function will be organized. 22. Interactive session participants should prepare their own queries and questions. 23. Participant did not comment. 24. Participant did not comment. 25. Participant did not comment.

26. Participant did not comment.
27. Participant did not comment.
28. More time for interactive sessions should be provided.
29. Participant did not comment.
30. Participant did not comment.
31. Nil
32. Participant did not comment.
33. To kindly hold more conference on regular basis.
34. The programme should be more interactive.
35. All the programme should be uploaded. There all judicial officers and other stakeholders may go through it.
36. Such programme may be organized frequently and like this programme other topics having direct concern with subordinate judiciary may be included.
37. Kindly make a portal, whereas officer can post his query and get aware from the NJA online.
38. Virtual court room can be created in the seminar halls to teach as to how to conduct ourselves in the court.
39. To organize more Regional Conferences.
40. Participant did not comment.
41. Frequency (Numbers) of such conferences must improve, so that number of benefited judges would increase.
42. Participant did not comment.
43. No suggestion.
44. Such programme used to be organized time to time.
45. To give opportunity to attend such conference and to make similar programme.
46. Judicial Officers having domain expertise in the subject may be engaged in the state judicial academy to share his experience of adjudication of cases.
47. Participant did not comment.
48. Frequent regional conferences should be organized regarding challenges in the daily proceedings of the court.
49. Website be launched where from we can find model orders on myriad issues as ready reference.
50. Participant did not comment.
51. Holding such programmed more frequently.
52. I humbly request for framing of rule for video conferencing (uniform) i.e. proceeding through video conferencing.
53. I humbly request for framing of rule for video conferencing.
54. Participants may be provided accommodation till their travel time.
55. Participant did not comment.
56. Participant did not comment.

	<p>57. NA</p> <p>58. Practical problems faced in adjudicating the cases shall be given priority and all effective solution/suggestion may be provided.</p> <p>59. Other Regional Conference in future.</p> <p>60. By conducting hosting Regional Conferences like that in future and letting the participant's present presentation etc.</p> <p>61. A grievance redressal mechanism of the lower judiciary members may be set up by NJA for the welfare of the judicial officers to be addressed in the conferences. Such mechanism may offer anonymity and give opportunity of people to open up well.</p> <p>62. Such type of conference should be organized at regular interval for guidance.</p> <p>63. A session and group discussion must be there to share experience for participants only.</p> <p>64. More such conference shall be conducted so that we may get the opportunity to listen great speakers having vast knowledge in variety of fields. Moreover it has made me think & analyze that whether I am doing enough or not to provide what is required to be done.</p> <p>65. Participant did not comment.</p> <p>66. Participant did not comment.</p> <p>67. None</p> <p>68. Sir, as discussed by learned speakers. If possible there should be separate sessions as to court and board management (in reference to the bar and the staff).</p> <p>69. Separate suggestion, queries and its solutions session through discussion among different judicial officers should be promoted.</p> <p>70. These programme are very beneficial. There should be some gap of time between sessions to sessions for doing discussions.</p> <p>71. My suggestion is that NJA should monitor that every judicial officer of India would attend NJA programme atleast one time in his life time.</p> <p>72. One session must be on infrastructure & human resources in subordinate judiciary.</p> <p>73. Provide human resources for quick and quality judgement.</p> <p>74. Conference should be held at regular intervals.</p> <p>75. This type of programme should be organized time to time to enhance the quality of knowledge and personality of the officer.</p> <p>76. Participant did not comment.</p> <p>77. Participant did not comment.</p> <p>78. Participant did not comment.</p> <p>79. After getting queries from participants and suggestions given during two days sessions must be revived according to suggestion received.</p>
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